

BS & PL as of SEPT 30th
in JPY

30TH SEPT. 2025

Balance Sheet		
勘定科目	Account	Balance
現金及び預金	Cash and cash equivalents	22,194,149
売掛金	Accounts receivable	60,518,988
短期貸付金	Short-term loans receivable	1,101,721
未収入金	Accrued income	3,621,632
仮払金	Advance payments	3,386,000
前渡金	Advance Payments	4,543,560
前払費用	Prepaid Expense	2,111,346
立替金	Temporary payments	576,640
流動資産計	Current assets total	98,054,036
附属設備	Building fixtures and equipment	51,759
工具器具備品	Tools, furniture and fixtures	475,200
有形固定資産計	Tangible assets total	526,959
ソフトウェア	Software	20,048,298
無形固定資産計	Intangible assets total	20,048,298
差入保証金	Security deposits	4,921,726
長期前払費用	Long-term prepaid expenses	8,549,313
修繕積立金	Reserve for repairs	662,004
会員権	Membership rights	2,477,490
投資その他の資産計	Investment assets total	16,610,533
固定資産計	Fixed assets total	37,185,790
資産合計	Assets total	135,239,826
買掛金	Accounts payable	52,166,522
未払費用	Accrued expenses	451,952
未払金	Other accounts payable	6,558,426
預り金	Withheld employee taxes	2,892,064
未払消費税	VAT payable	3,932,426
未払法人税等	Corporate tax payable	2,532,400
流動負債計	Current liabilities total	68,533,790
長期借入金	Long-term loan	21,000,000
固定負債計	Non-current liabilities total	21,000,000
負債合計	Liabilities total	89,533,790
資本金	Shared capital	35,000,000
繰越利益剰余金	Retained earnings	10,706,036
純資産合計	Net assets	45,706,036

Checked and confirmed

Oct 26. 2025



Kazuko: Hida

勘定科目		JPY	JPY	Total P & L Account	
		Period 12th June to 30th June	Period 01ST JULY 2025 to 30th SEPTEMBER 2025	from 12th June TO 30th September 2025	
		Balance	Balance		
売上高	Revenue	36,165,315	112,874,160	149,039,475	Revenue from Operations
売上原価	COGS	19,446,133	63,123,644	82,569,777	Cost of Services
売上総利益	Gross profit	16,719,182	49,750,516	66,469,698	
役員報酬	Directors' remuneration	500,000	1,500,000	2,000,000	Employee Benefits Expense
給料手当	Salary	9,615,254	28,085,557	37,700,811	Employee Benefits Expense
法定福利費	Social welfare	1,583,793	4,207,031	5,790,824	Employee Benefit Expenses
福利厚生費	Employee benefits	1,819	7,273	9,092	Employee Benefits Expense
荷運運賃送費	Courier	17,203	20,076	37,279	Other expenses
広告宣伝費	Advertisement	2,795	216,635	219,430	Other expenses
交際費	Entertainment	48,803	470,768	519,571	Other expenses
会議費	Meeting expense	170,443	446,102	616,545	Other expenses
旅費交通費	Traveling expense	513,082	3,085,019	3,598,101	Other expenses
通信費	Communication	104,137	437,229	541,366	Other expenses
消耗品費	Supplies expense	15,612	385,553	401,165	Other expenses
水道光熱費	Utility	31,203	133,370	164,573	Other expenses
諸会費	Membership fees	33,024	142,631	175,655	Other expenses
支払手数料	Service fees	327,408	1,992,470	2,319,878	Other expenses
支払報酬	Professional fees	343,000	480,582	823,582	Other expenses
地代家賃	Office rent	0	0	0	
賃借料	Rental expense	50,000	50,000	100,000	Cost of Services
減価償却費	Depreciation / Amortization	225,771	1,114,746	1,340,517	FA
リース料	Leasing expense	0	149,340	149,340	
租税公課	Taxes and dues	1,800	27,727	29,527	Other expenses
雑費	Miscellaneous expense	7,110	8,342	15,452	Other expenses
寄付金	Donations	0	11,000	11,000	
販売費及び一般管理費合計	SGA total	13,592,257	42,971,451	56,563,708	
営業損益	Operating income	3,126,925	6,779,065	9,905,990	
受取利息	Interest received	349	31,076	31,425	Other Income
雑収入	Sundry income	0	3,000,000	3,000,000	
為替差益	Exchange gain	5,027	0	5,027	Other Income
営業外収益合計	Non-operating income total	5,376	3,031,076	3,036,452	
支払利息	Interest paid	38,299	103,767	142,066	Finance Cost
雑損失	Miscellaneous Losses	0	24,500	24,500	
為替差損	Exchange Loss	0	9,238	9,238	
投資有価証券評価損	Valuation loss of securities	0	0	0	
営業外費用合計	Non-operating expense total	38,299	137,505	175,804	
経常損益	Ordinary income	3,094,002	9,672,636	12,766,638	
税引前当期純損益金額	Income before tax	3,094,002	9,672,636	12,766,638	PBT
法人税等	Corporate taxes	0	2,532,400	2,532,400	
当期損益	Net income	3,094,002	7,140,236	10,234,238	PBT

Checked and confirmed

Oct 10, 2025

Kazuki Hada